

Industry Update

Economics, Transportation & Commercial Vehicles

Presented by Penske Transportation Solutions



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September 9, 2022

Webinar Overview



Kenny Vieth, President & Sr. Analyst



Steve Tam, Vice President & Analyst



Eric Crawford, Vice President, Sr. Analyst

Jennifer McNealy, Director, CV Market Research & Publications

NA Economy & Freight Transportation – Kenny Vieth

Class 8 – Eric Crawford

Used Trucks & Medium Duty – Steve Tam

Trailers - Jennifer

Q&A- All







PREBUY SALE

AUTONOMOUS COMMERCIAL VEHICLE FORECAST

YOU'LL RECEIVE:

- WRITTEN ANALYSIS DOCUMENT
- TCO MODEL WITH BASE, SLOW, & FAST SCENARIOS
- EXECUTIVE SUMMARY CALL w/ ACT TEAM
- EXECUTIVE SUMMARY PRESENTATION DECK

AVAILABLE OCTOBER 3, 2022. ORDER BEFORE SEPTEMBER 20 AND RECEIVE 15% OFF YOUR ORDER OF DRIVING AUTOMATION.

CONTACT IAN MCGRIFF, ANN RUNDLE, LYDIA VIETH, OR AMANDA WILLIAMS WITH QUESTIONS TO PLACE YOUR ORDER.



COMMERCIAL TRANSPORTATION'S PURSUIT OF LEVEL 4 AUTONOMY



CHARGING FORWARD

NOW ONBOARDING MULTI-CLIENT PARTICIPANTS FOR THE THIRD EDITION OF CHARGING FORWARD

PROJECT COVERAGE: BATTERY, FUEL CELL, NATURAL GAS, H2 ICE, AND GASOLINE.

PROJECT SIGN-ON: THRU JANUARY 15, 2023

PROJECT COMPLETION: JULY 2023

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6

Powerful Forces Diametrically Opposed

Bad News

- Inflation & Fed's willingness to bring it to heel
 - Interest rates up, more hikes inbound
- Yield curve(s) inverted
- Long-term expectations come to pass
 - Consumer *goods* spending binge over
 - Sharp roll-off in trucking spot rates
- Major "known unknowns" re global risk
 - Commodity price roller coaster
 - Global economies wobbling
- Supply chain constraints persist

Good News

- NA economic demand hanging on
 - It is better to be a supplier of hydrocarbons during an energy crisis
- Strong consumer and business balance sheets
- Low unemployment and strong job market
- Industrial economy has momentum so far
 - Global slowdown could benefit sourcing for domestic manufacturing and ease prices
- Pent-up manufacturing demand



Tale of the Tape

CONSUMERS

Ability to Consume	<u>Current</u>	<u>Previous</u>
Disposable Income	Red	Red
Household Debt	Green	Green
Inflation	Red	Red
Yield Curve		
Composite		
	-1	
Willingness to Consume	Current	Previous
Consumer Attitudes	Red	Red
Unemployment Claimis	Green	Green
Hours Worked		
Stock Market	Red	Red
Composite		

-1

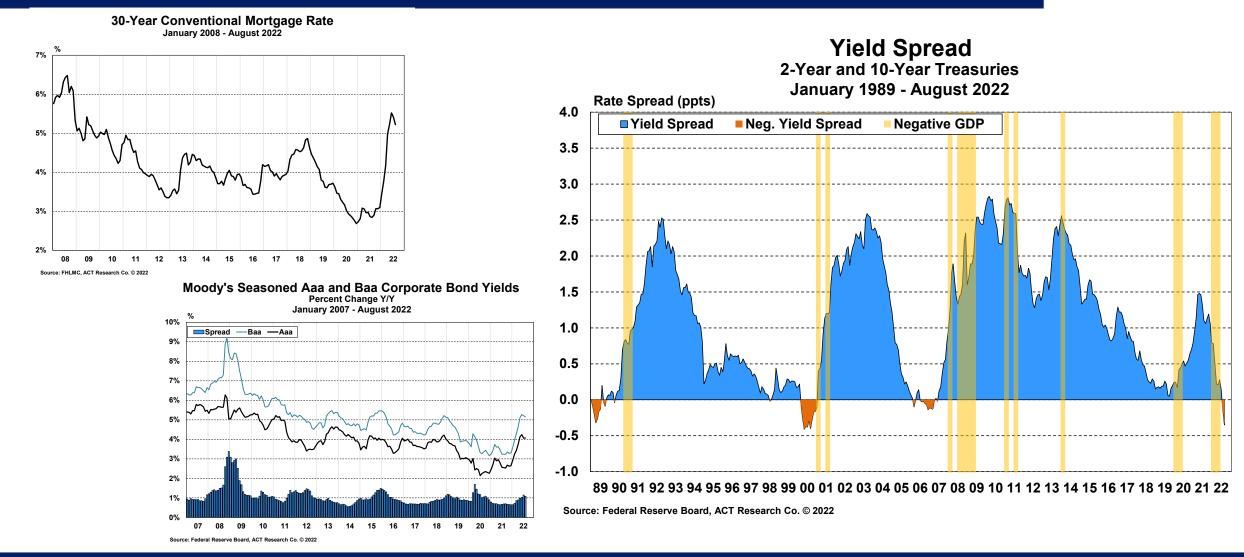
Source: ACT Resarch Co, Copyright 2022

BUSINESSES

Business Conditions Corporate Profits Debt to Net Worth Risk Premium Producer Prices Composite	Current Green Green Yellow Red Yellow +1	Previous Green Green Yellow Red Yellow
Business Activity Purchasing Managers Index Capacity Utilization Industrial Production New Orders Composite Source: ACT Resarch Co, Copyright 2022	<u>Current</u> Green Green Yellow Yellow Yellow	Previous Green Green Yellow Yellow Yellow



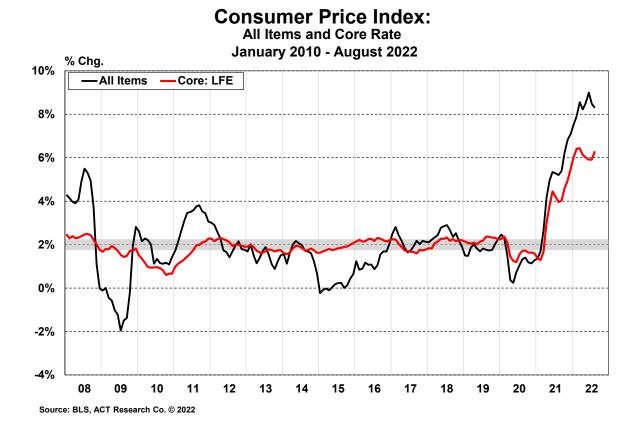
Borrowing Costs Up, Yield Curve Inverts

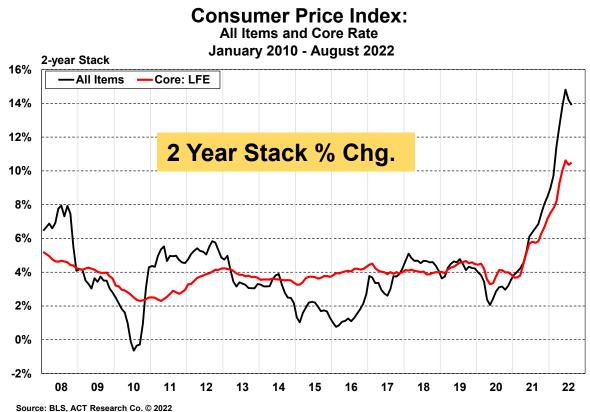




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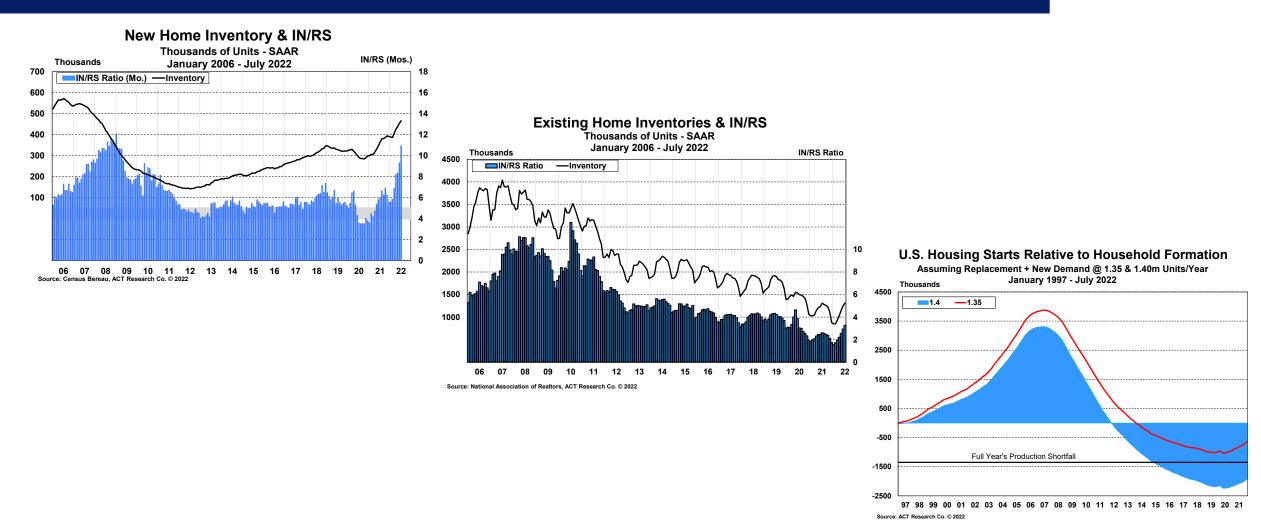








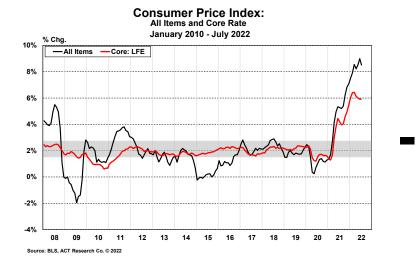
Housing Weakness from Place of Strength

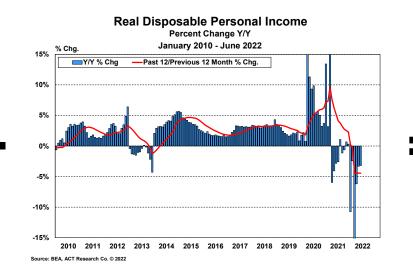


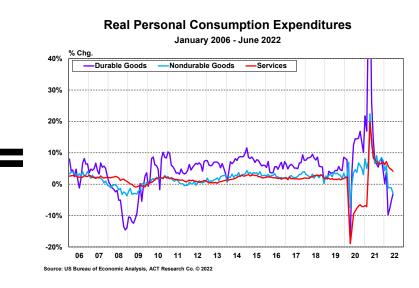


PENSKE 11

Conceptually,









Improving Prognosis: The Cure for High Prices







PSA: Economic History Changes on 9/30

2023 (F) 0.0% 1.2% -4.3% -1.0% -1.9%

7.6%

-3.2%

4.3%

4.0

-0.6%

77.9

U.S. ECONOMIC ACTIVITY

	<u>2020</u>	<u>2021</u>	<u>2022</u>
	(A)	(A)	(F)
Real GDP (bil. US\$12)	-3.4%	5.7%	1.5%
Personal Consumption (bil. US\$12)	-3.8%	7.9%	2.5%
PCE: Durable Goods (bil US\$12)	7.7%	18.1%	-1.9%
Nonresidential Fixed Investment (bil. US\$12)	-5.3%	7.4%	5.2%
Residential Fixed Investment (bil. US\$12)	6.8%	9.2%	-4.1%
Net Exports as % of GDP	5.1%	6.6%	7.6%
ACT Freight Composite Index (2004=100)	-2.3%	10.9%	2.1%
Consumer Price Index - All (82-84=100)	1.2%	4.7%	8.3%
Unemployment (%)	8.1	5.4	3.7
Industrial Production	-7.0%	4.9%	4.1%
Oil Price Assumption (US\$/Bbl.)	39.7	67.5	96.0

U.S. ECONOMIC ACTIVITY Real GDP & Components

	<u>Q1 2022</u> (A)	<u>Q2 2022</u> (P)	<u>Q3 2022</u> (F)	<u>Q4 2022</u> (F)	<u>Q1 2023</u> (F)	<u>Q2 2023</u> (F)	<u>Q3 2023</u> (F)
Real GDP (bil. US\$12)	19727.9	19699.5	19748.5	19719.9	19647.1	19648.3	19742.6
Q/Q % Chg. @ SAAR	-1.6%	-0.6%	1.0%	-0.6%	-1.5%	0.0%	1.9%
Personal Consumption (bil. US\$12)	13881.1	13931.5	13996.3	14053.7	14071.3	14099.5	14145.5
Q/Q % Chg. @ SAAR	1.8%	1.5%	1.8%	1.1%	0.5%	0.8%	1.3%
Nonresidential Fixed Investment (bil. US\$12)	2975.4	2975.1	3038.8	3080.9	3014.6	2967.9	2976.0
Q/Q % Chg. @ SAAR	10.0%	0.0%	8.5%	5.0%	-8.6%	-6.2%	1.1%
Residential Fixed Investment (bil. US\$12)	698.7	668.6	675.4	673.0	662.9	661.2	666.2
Q/Q % Chg. @ SAAR	0.4%	-16.2%	4.0%	-2.0%	<mark>-6.0</mark> %	-1.0%	3.0%
ACT Freight Composite Index (2004= 100)	152.7	152.0	150.7	149.4	146.9	145.9	146.1
Q/Q % Chg. @ SAAR	5.3%	-1.7%	<mark>-3.6</mark> %	-3.4%	<mark>-6.5</mark> %	<mark>-2.6</mark> %	0.3%

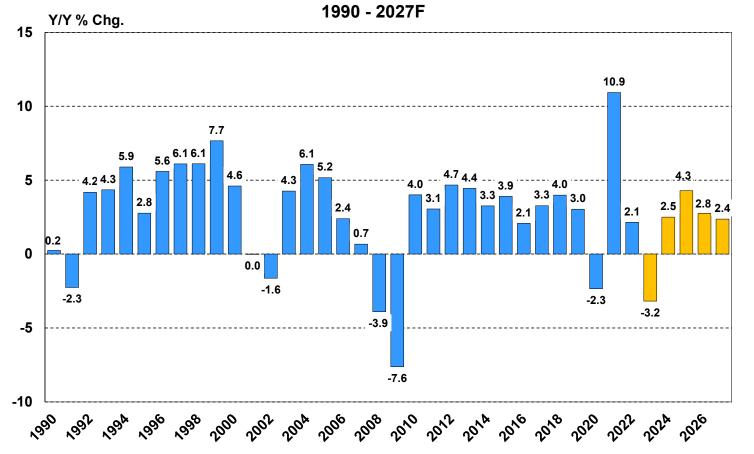
(A): ACTUAL, (I): Initial, (P): Preliminary, (F): Forecast Source: ACT Research Co.





ACT U.S. Freight Composite Year Over Year

rear Over Tear



ACT's Freight Composite is a weighted, GDP-based, metric that recognizes that different economic segments create freight at different rates

Source: ACT Research Co. © 2022



Freight Overview

Marco: recession maybe Freight: recession certain

- RUS-UKR exacerbates problematic post-pandemic period
- Corrosive effect of inflation on consumption
- Goods hangover: Reversion to services

Trucking: Inflation trims volumes

- Substitution back to services, less restocking
- Volumes flat to down not a sharp downturn
- Should help ease supply chain pressures & inflation

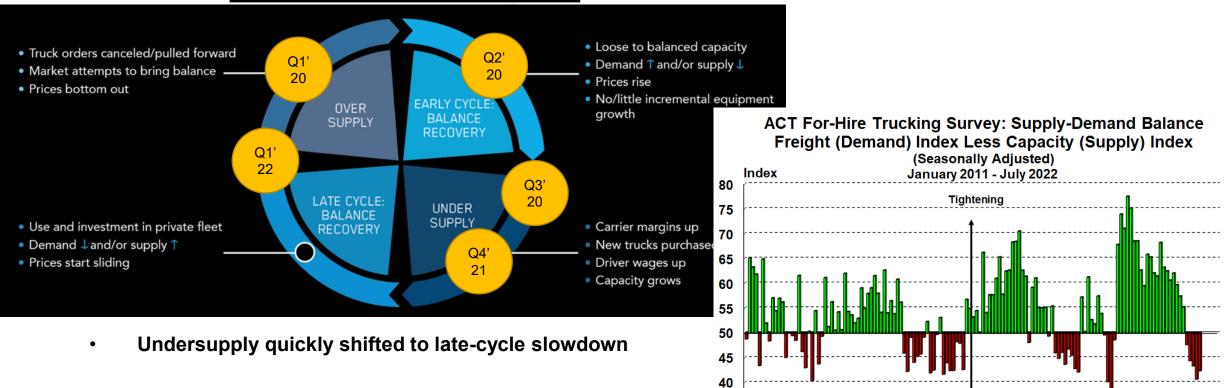
Drivers: supply-side loosens on schedule

- Not just freight demand, but driver supply
- ACT Driver Supply metric to "where the cycle turns" levels since January, 2022
- Driver schools full, BLS Employment strong



Cycle Flips from Early to Late in Q1'22

Classic Truck Cycle





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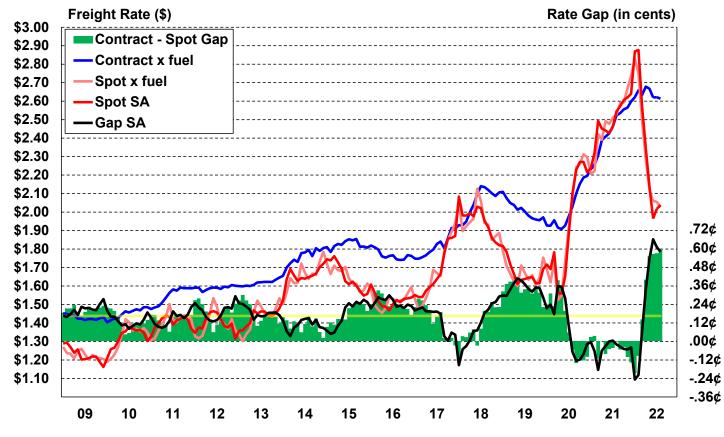
Source: ACT Research Co. @ 2022

Loosenina

Spot Applies Pressure to Contract

DAT Trendlines: Aggregate Truckload Rate per Mile

January 2009 - August 2022



Source: DAT Freight & Analytics, ACT Research Co. © 2022



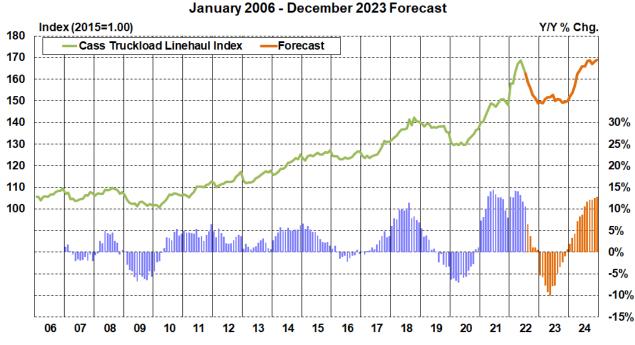
Spot Applies Pressure to Contract

DAT Trendlines Spot Rates: Aggregate

January 2010 - December 2024 Forecast \$ per mile, net fuel Y/Y % Chg. \$3.50 Spot Y/Y % Change Forecast Y/Y \$3.25 -Forecast -Spot \$3.00 -Spot (SA) \$2.75 \$2.50 70% \$2.25 60% \$2.00 50% \$1.75 40% AM \$1.50 30% \$1.25 20% 10% \$1.00 \$0.75 0% \$0.50 -10% -20% -30% -40% 10 12 13 14 15 16 17 18 19 20 21 22 23 24 11

Source: DAT Solutions, ACT Research Co. © 2022





Source: Cass Information Systems, Inc., ACT Research Co. © 2022



Different This Time²

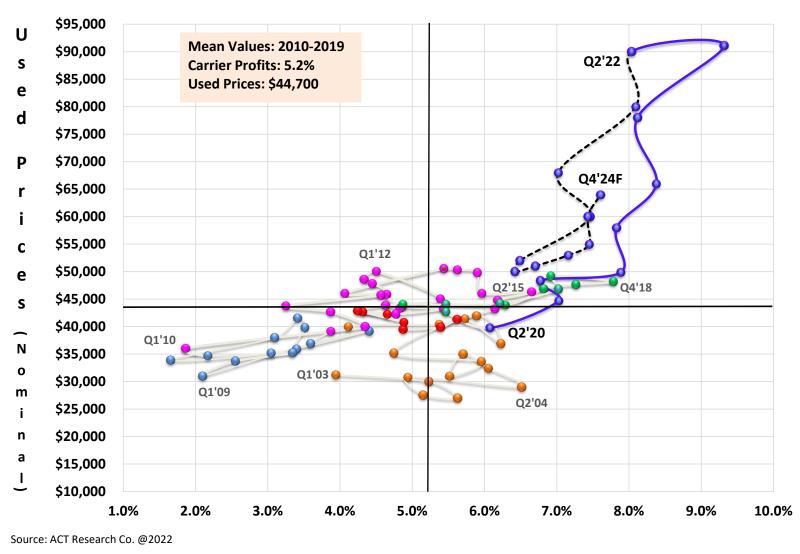
Notes:

- 1) Used values presented are nominal
- 2) Carrier profits are SA

Strong relationship between carrier profitability & vehicle demand

ACT: Carrier Ability & Willingness Analysis (Q2'22)

TL DB Core Carrier Profitability (SA) & Real Used Values





Lots of Money ...

ACT

Public For-Hire Truckload

Carrier Database

\$ in millions, except as noted	2018	2019	2020	2021	2022E	2023E
Transportation Revenue, net fuel	30,411	30,104	30,520	37,814	42,236	41,851
y/y	17%	-1%	1%	24%	12%	-1%
Acquisitions	870	434	127	470	927	109
Organic revenue ex-acquisitions, y/y	13.5%	-2.4%	1.0%	22.4%	9.2%	-1.2%
Fuel Surcharge	3,425	3,140	2,199	3,294	6,162	6,447
y/y	36%	-8%	-30%	50%	87%	5%
Other Revenue	477	818	706	1,343	2,086	2,140
Total Revenue	34,313	34,062	33,425	42,450	50,485	50,438
y/y	18%	-1%	-2%	27%	19%	0%
Pretax Income	2,752	2.363	2.412	3,993	4,753	4,002
Taxes	648	588	597	967	1,216	1,060
Tax Rate	24%	25%	25%	24%	26%	26%
Net Income	2.096	1,755	1,811	3,021	3,529	2,935
y/y q/q	89%	-16%	3%	67%	17%	-17%
Net Income Margin	6.1%	5.2%	5.4%	7.1%	7.0%	5.8%
Margin change, y/y	230bp	(96bp)	27bp	170bp	(13bp)	(117bp)



Public Less-Than-Truckload (LTL) Industry Database

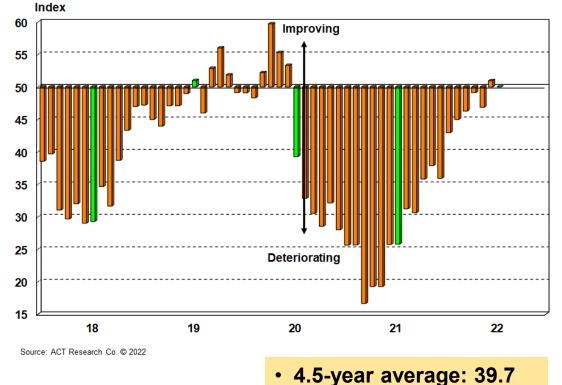
Financial & Operating History and Outlook

\$ in millions, except as noted	2017	2018	2019	2020	2021	2022E	2023E
Transportation Revenue, net fuel	22,325	24,721	24,136	23,466	29,047	31,813	31,559
y/y	7%	11%	-2%	-3%	24%	10%	-1%
Acquisitions/(Divestitures)	(332)	21	0	0	0	0	0
Organic revenue, y/y	8.3%	10.6%	-2.4%	-2.8%	23.8%	9.5%	-0.8%
Fuel Surcharge	1,878	2,425	2,355	1,883	2,898	5,060	5,339
y/y	25%	29%	-3%	-20%	54%	75%	6%
LTL Revenue, net fuel	23,051	25,184	25,255	24,492	28,729	31,576	32,013
y/y	6%	9%	0%	-3%	17%	10%	1%
Total Revenue	24,203	27,146	26,491	25,349	31,945	36,874	36,898
у/у	8%	12%	-2%	-4%	26%	15%	0%
Pretax Income	1,075	1,792	1,663	1,325	2,779	3,813	3,486
Taxes	201	429	419	318	704	943	855
Tax Rate	18.7%	23.9%	25.2%	24.0%	25.3%	24.7%	24.5%
Net Income	873	1,364	1,244	1,006	2,075	2,870	2,631
y/y	63%	56%	-9%	-19%	106%	38%	-8%
Net Income Margin	3.6%	5.0%	4.7%	4.0%	6.5%	7.8%	7.1%
Margin change, y/y	121bp	142bp	(33bp)	(73bp)	253bp	129bp	(65bp)



Driver Ability Key to TL spot Rates

ACT For-Hire Trucking Index: Driver Availability



January 2018 - July 2022

January 2004 - August 2022 (SA) M/M Jobs Chg. (000s) Employment (000s) 1800 M/M Chg -Units -Y/Y Chg 1600 1400 20 1200 10 -10 -20

4.7% y/y growth

09 10 11 12 13 14 15 16 17 18 19 20 21

5.2% above pre-pandemic level

Inversely correlated with rate cycle

Truck Transportation Employment

• July: 50.0 Watch this index



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Source: BLS, ACT Research Co. © 2022

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-30

Tractor Dashboard: Indicator of Indicators

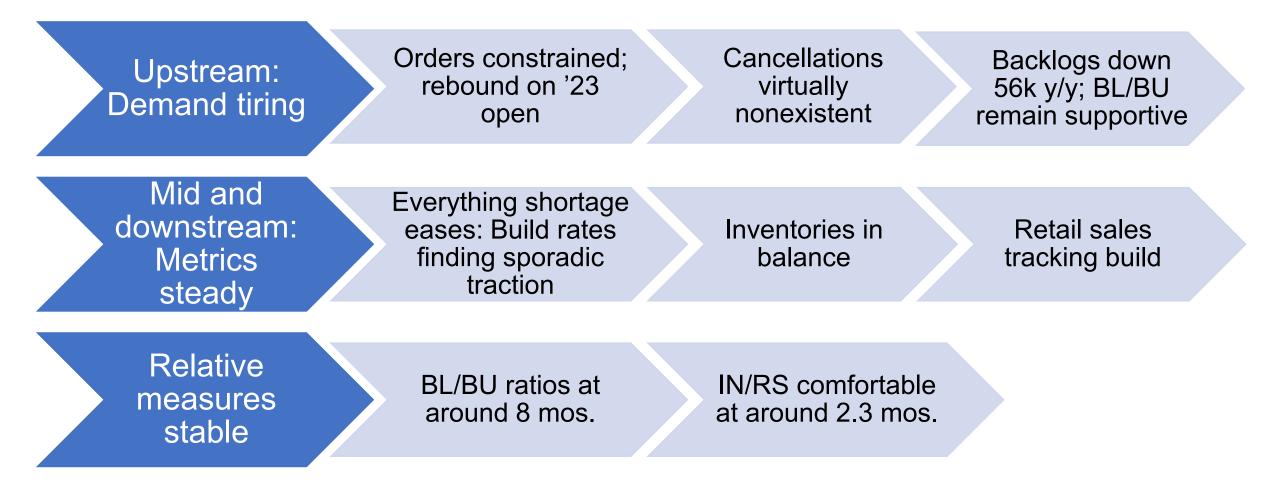
	ACT Research Class 8 Tractor Dashboard													
Category	Metric	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22
	Green Minus Red Tally	14	15	10	11	11	9	2	2	-3	-4	-4	-4	-2
	Positive Indicators (Green)	14	15	10	11	11	10	6	5	4	4	4	2	4
	Neutral Indicators	1	0	5	4	4	4	5	7	4	3	3	7	5
	Negative Indicators (Red)	0	0	0	0	0	1	4	3	7	8	8	6	6
Macro &	ISM Mfg PMI Index	59.5	59.9	61.1	60.8	61.1	58.7	57.6	58.6	57.1	55.4	56.1	53.0	52.8
Financial	Non-Auto Durables Mfg Output**	9.3	8.3	7.6	6.9	6.5	6.0	5.3	6.2	5.6	6.0	5.5	4.7	4.0
	Consumer Spend, Goods only**	11.4	10.6	9.1	8.7	7.8	4.0	0.5	-0.7	-3.6	-2.4	-1.4	-1.3	-0.9
	Residential Const Expend (real) **	16.9	13.3	9.5	6.0	3.1	1.5	1.8	2.7	3.2	4.0	4.6	3.2	1.9
	Dow Jones Trucking Stock Index	1331	1399	1346	1563	1556	1633	1447	1465	1430	1304	1272	1204	1410
Freight	Cass Freight Shipments**	12.7	9.1	6.3	6.5	7.4	7.2	0.6	-2.7	-4.5	-5.0	-4.2	0.3	1.0
C	DAT Loads/Truck	10.0	11.2	8.9	8.6	8.1	10.3	17.0	13.9	7.5	6.1	6.8	4.5	5.9
	DAT Aggregate Contract/Spot Spread	-4	0	-5	-4	-10	-14	-21	-10	14	39	55	55	57
	DAT Dry Van Spot Rate*	30.7	21.4	16.6	15.0	15.8	19.7	28.5	24.5	3.5	-3.4	-14.1	-14.9	-18.0
	Cass Freight/US Cl8Tractor Pop Growth Gap	10.4	6.8	4.0	4.3	5.4	5.1	-1.4	-4.4	-5.9	-6.4	-5.6	-0.7	0.3
ACT data	Cl 8 Cancellations (SA)	1044	1809	2013	2500	2500	2500	1893	2500	4066	728		557	1310
	Cl 8 I/S ratio (SA)	2.16	1.99	2.24	2.06	2.29	2.23	2.22	2.33	2.43	2.35	2.07	2.28	2.35
	Class 8 Inventory Level (000 SA)	41.8	40.3	40.3	41.5	44.5	50.1	52.8	54.2	55.4	58.0	56.5	56.9	55.6
	Class 8 Net Orders to Build (6mma,SA)	1.63	1.59	1.58	1.48	1.38	1.15	0.96	0.79	0.70	0.65	0.69	0.72	0.71
	ACT For Hire - Volume less Capacity	68.2	63.2	62.4	60.6	62.0	59.6	57.4	55.2	47.6	44.4	43.3	40.6	42.3

All measures are levels, except *=Year/Year % Change and **=12 month CAGR Rate of Change

Italics denotes special cancellation treatment



Current Market Conditions

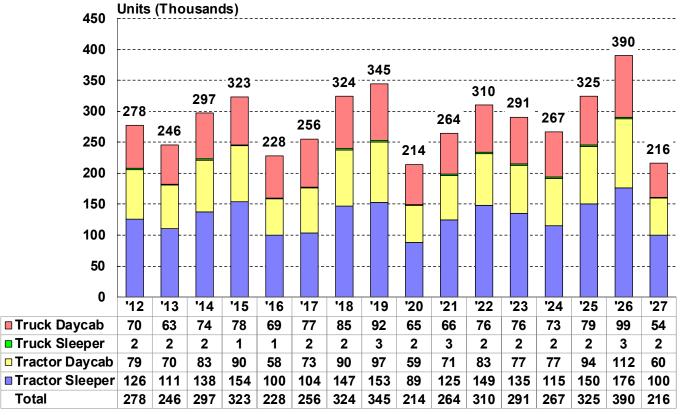




Where are we in the cycle?

N.A. Class 8 Production

2012 - 2027



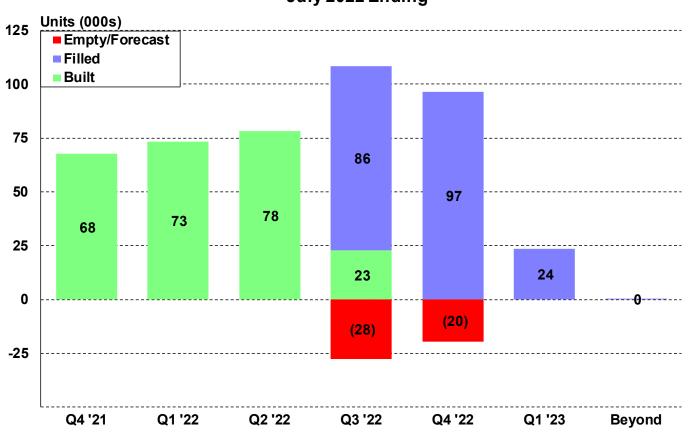
Source: ACT Research Co. © 2022



Near-term Backlog: Oversubscribed

Source: ACT Research Co. © 2022

Class 8 Backlog Fill/August Outlook Forecast



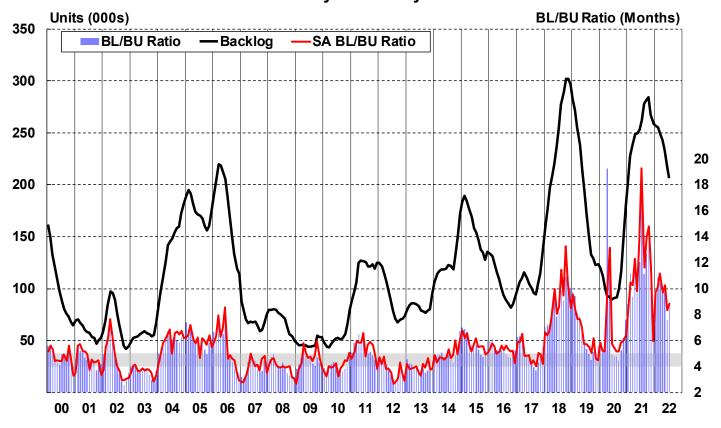
July 2022 Ending



Key Ratio: Backlog/Build

Total Class 8: N.A. Backlog & BL/BU Ratio

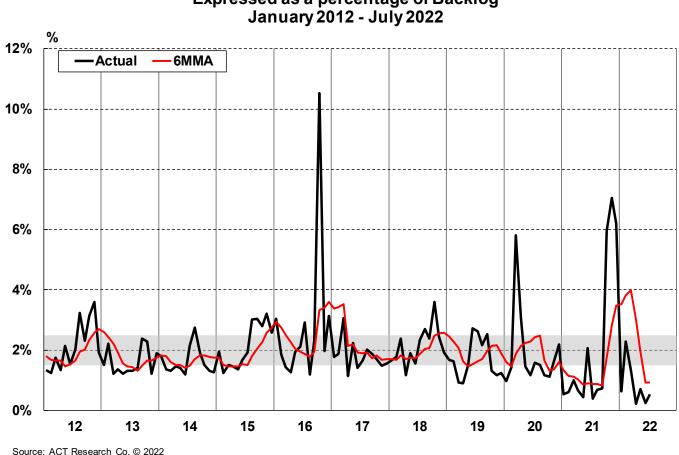
January 2000 - July 2022



Source: ACT Research Co. © 2022



Cancellations: Miniscule by historical standards



Total Class 8: N.A. Cancellation Rate Expressed as a percentage of Backlog



Key ratio: Inventory/Retail Sales

Source: ACT Research Co. © 2022

Total Class 8: N.A. Inventory/Retail Sales Ratio

IN/RS Ratio (Months) Units (000s) Inventory SA -Retail Sales SA IN/RS Ratio -IN/RS Ratio SA ----

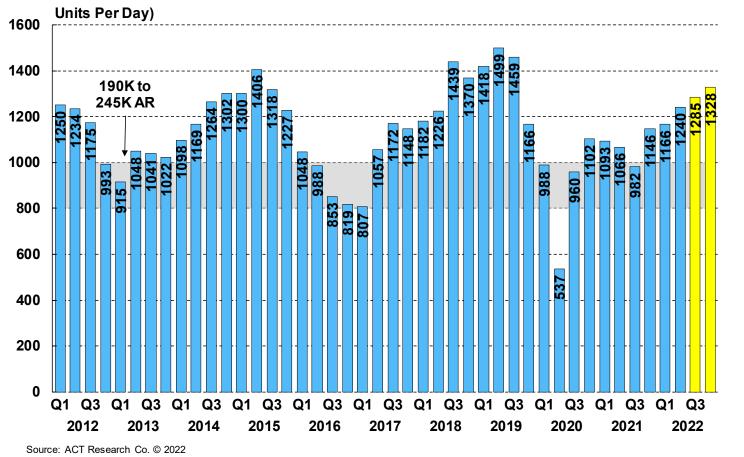
January 2012 - July 2022



What to expect: 2022

Total Class 8: N.A. Build Per Day

Q1 2012 - Q4 2022 Est.



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What to expect: 2023/2024

2023

- Pent-up demand early, prebuying late
 - Prebuy in ~10% of market ahead of CARB's 2024 Clean Truck initiative
 - Exacerbating capacity overhang
- Tailwinds from infrastructure should ease manufacturing decline

2024

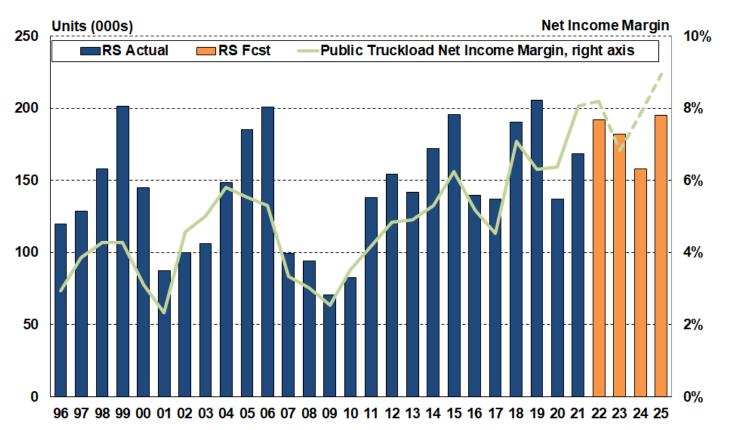
- Another ~10% of market prebuying as states follow CARB mandate
- Economic rebound underway
- Spot rate recovery begins in earnest, planting seeds for CV demand cycle



Record Truckload Profitability

U.S. Class 8 Tractor Retail Sales

1996 - 2024E



Best-ever financial conditions

- Risk of a larger downturn mitigated by higher industry cost base
- Public fleet performance likely much better than average fleet

Source: ACT Research Co. © 2022

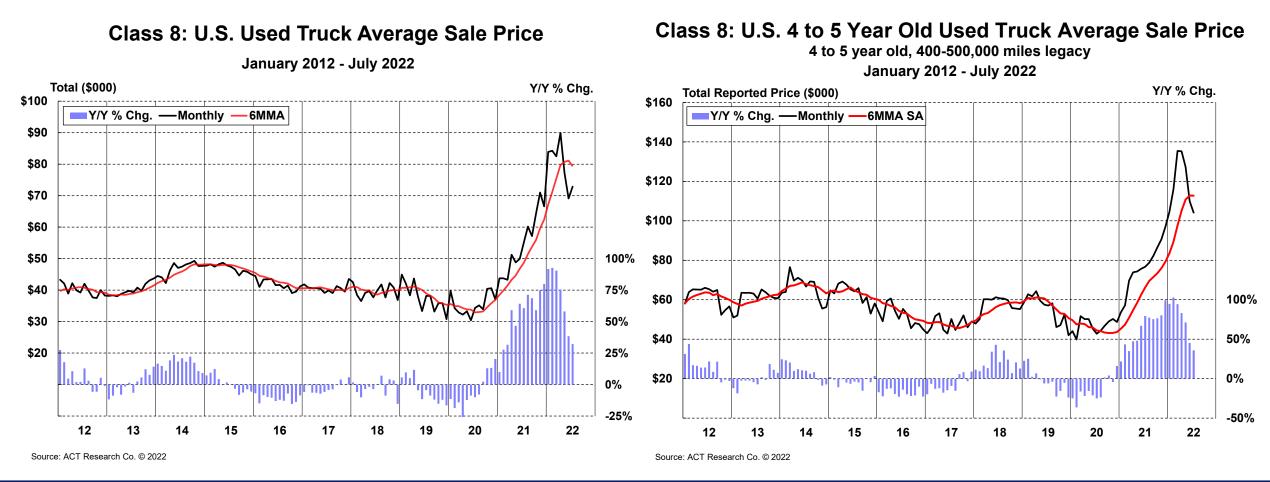


Average retail at \$91,900 in July (F)

- ➤ -1% m/m, +43% y/y, +69% ytd
- Demand lagging, mainly due to slower freight markets
- Lack of inventory also challenging volumes, but supporting prices
- Miles and age continue trending up subtly
- Exports reflecting waning supply higher prices, global "troubles"
 - ➤ -7% m/m, -58% y/y, -55% ytd

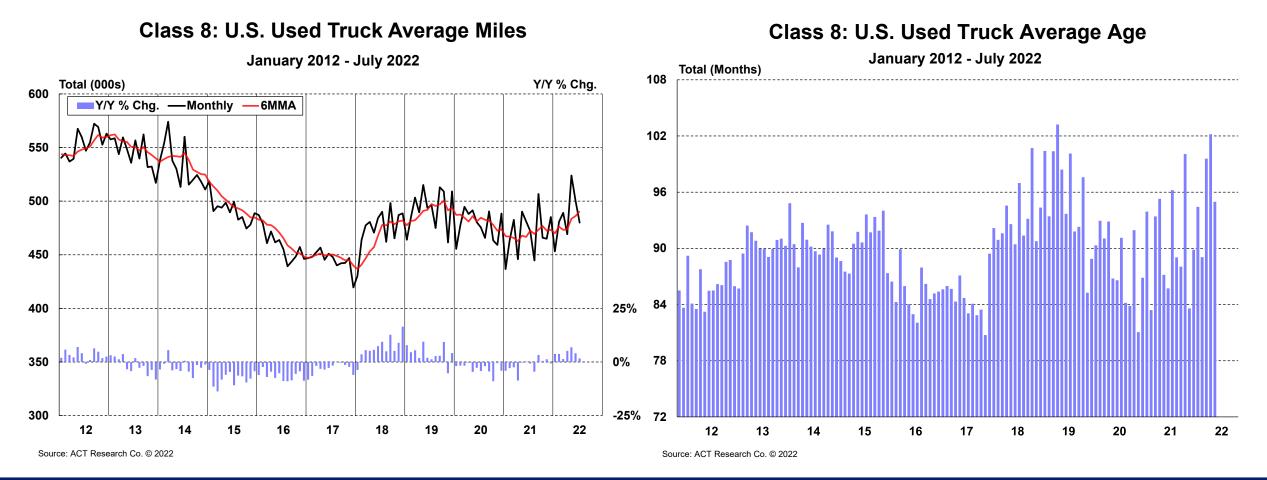


Prices Now On the Backside of the Wave





Miles and Age Trending Higher

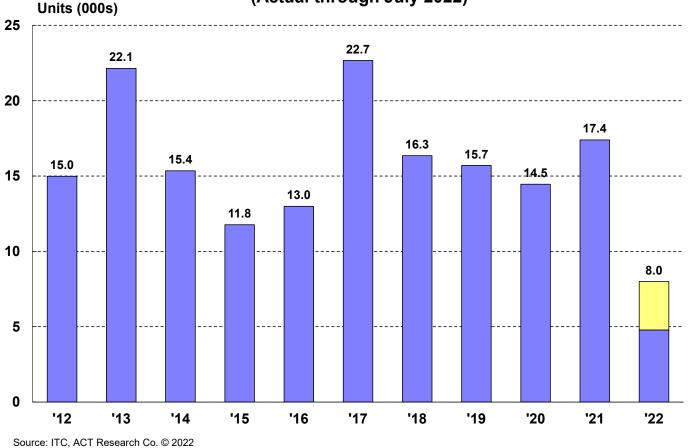




Exports Epitomize Broader Challenges

Used Class 8 Tractor Exports

2012 - 2022 (Actual through July 2022)





Medium Duty

- MD Customers are finally seeing some progress
 - Backlog rolled-over, but still 3x average
 - BL/BU coming down, but still high
 - Still playing second fiddle to more profitable trucks
- IN/RS ratio going the wrong direction
 - Sales trending lower, inventory drifting higher
- Market forecast has tipped further into decline
 - 2022: Build (-2%) and retail sales (-6%)
 - Reversal of fortunes sets expectations for 2023 growth
- Service-centric economic growth supporting MD truck demand



Payroll Employment

Total 3.9% higher Y/Y (152.7M)

Goods up 2.7% Y/Y (21.2M)

Services up 4.1% Y/Y (109.3M)

Government up 4.4% Y/Y (22.2M)

Employment exceeded pre-COVID levels in August, sooner that expected





Consumer Spending

Total 1.5% higher in Q1 (2nd estimate)

Goods down 2.4%

Services up 3.6%

Activity returned to pre-COVID levels in Q2 2021

Prices are way up; wages also higher, but consumers' purchasing power slipping





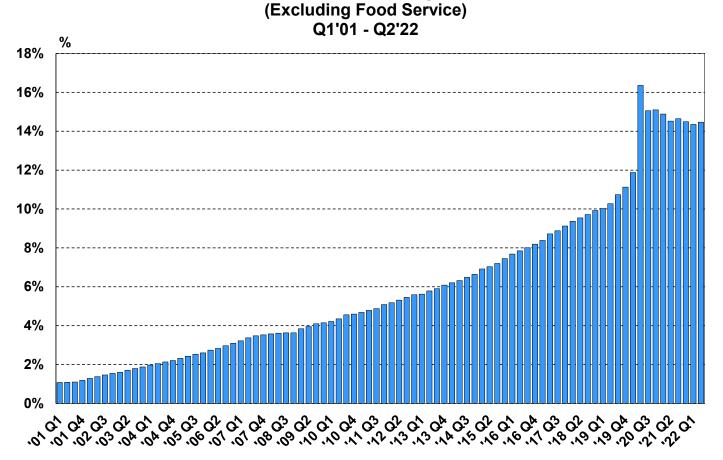
Retail Sales

July retail sales* flat sequentially (+0.0%), but up y/y (+10.3%)

Q2 e-commerce activity, as a percentage of sales, ticked up, slipping to 14.5%.

Full-year 2022 growth expectations range from 6% to 8% - Retail Federation

E-Commerce as a Percentage of Retail Sales



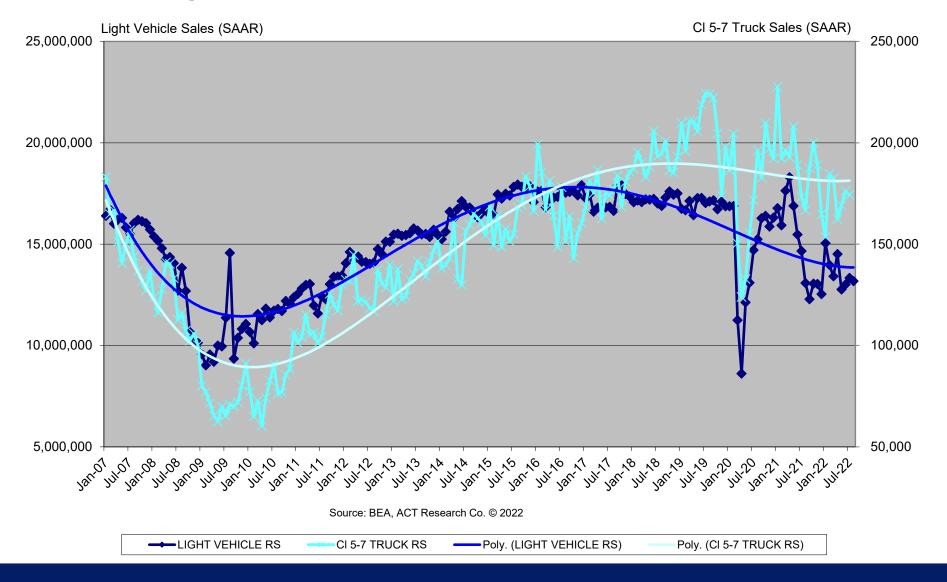
Source: Federal Reserve Board, ACT Research Co. © 2022

*Nominal



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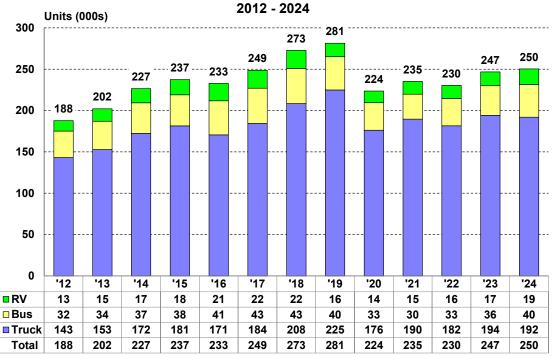
Light Vehicle Sales vs. CI 5-7 Truck Sales

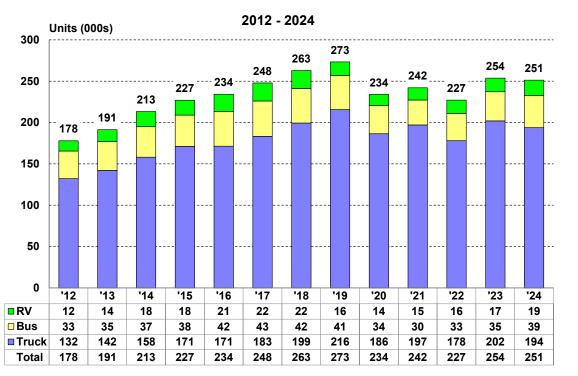






N.A. Classes 5-7 Production





N.A. Classes 5-7 Retail Sales

Source: ACT Research Co. © 2022

Truck 143 133 Total 188 202 Source: ACT Research Co. © 2022



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Trailer Market Overview

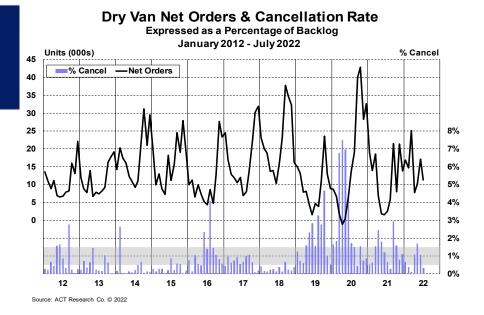
Total Trailers						
Category	Actual		Seasonally Adj.			
	Jul-22	Last 13 Mo	Jul-22	Last 13 Mo		
Backlog	185,225	Ş	204,195	\sim		
Build	23,026	\sim	23,034			
Inventory	27,200	\sim	24,569	~~~~		
New Orders	18,291	\sim	28,098	\sim		
Cancellations	1,294	$\sim\sim$	1,172	\sim		
Net Orders	16,997	\sim	27,033	~~~~		
Shipments	22,085	\sim	22,479			
Source: ACT Research © 2022 with all rights reserved						

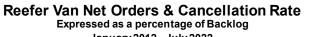
- Strong Demand Continues
- Supply Constraints Easing
 - Materials Now Whack-A-Mole
 - Labor Remains Challenging
- 2023 Orderboards Open?Already Full
- Inventory Building Seasonal
- Backlogs Well Into 2023

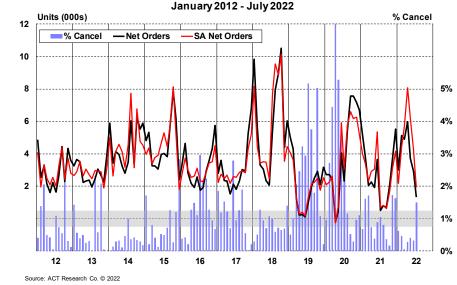


Orders & Cancellation Rates

Total Trailers: Net Orders & Cancellation Rate Expressed as a Percentage of Backlog January 2012 - July 2022 Orders(000s) % Cancel 60 Cancellation Rate -Net Orders 50 40 8% 30 20 6% 4% 10 2% 0% 12 19 20 21 22 13 14 15 16 17 18







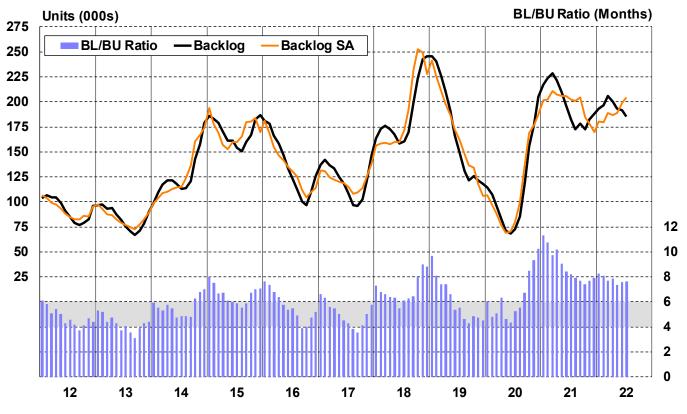
Source: ACT Research Co. © 2022



Backlog & BL/BU Ratio

Total Trailers Backlog & Backlog/Build Ratio

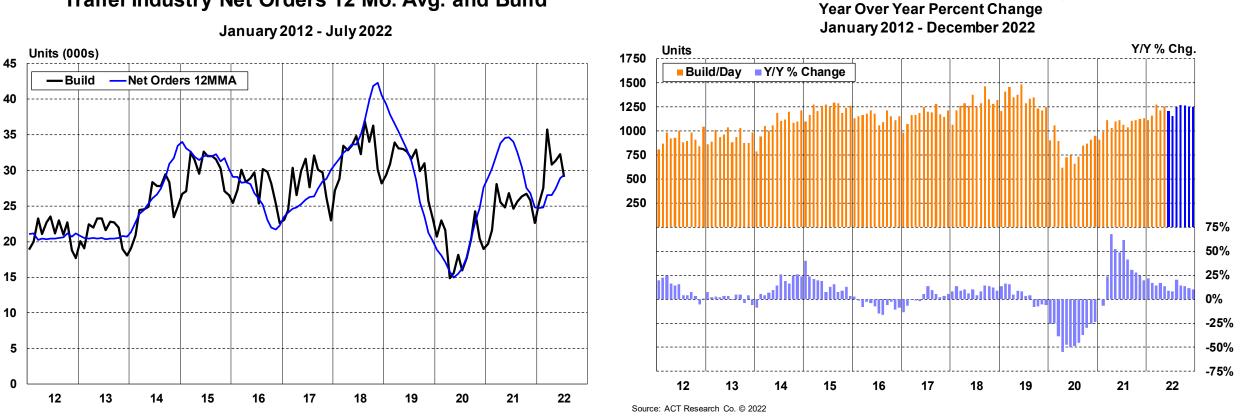
January 2012 - July 2022



Source: ACT Research Co. © 2022



Trailer Builds Gaining Traction



Trailer Industry Net Orders 12 Mo. Avg. and Build

Source: ACT Research Co. © 2022



Total Trailers: Build Per Day

US Trailer Build Rate Assumptions

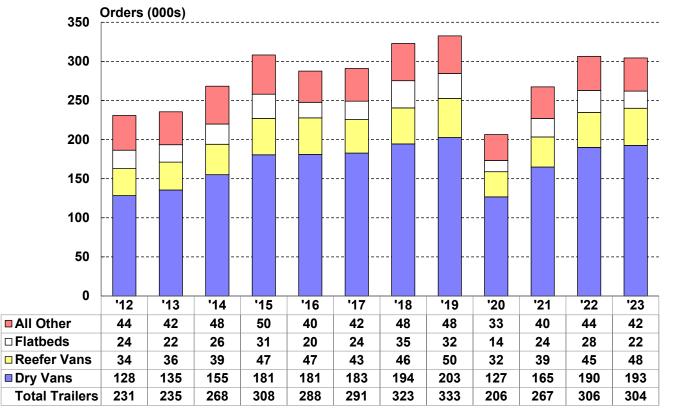
Per Day Build Rate	Q1	Q2	Q3	Q4
2021	1,010	1,080	1,068	1,123
2022	1,187	1,241	1,264	1,295
2023	1,248	1,274	1,223	1,201



September OUTLOOK Forecast

U.S. Trailer Production

2012 - 2023



Source: ACT Research Co. © 2022



THANK YOU

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